Statements of expectation, forecasts and projections relate to future events and are based on assumptions that may not remain valid for the whole of the relevant period. Consequently, they cannot be relied upon, and we express no opinion as to how closely the actual results achieved will correspond to any statements of expectation, forecasts or projections. We disclaim liability to you for any loss or damage of any kind incurred as a result of the use of these materials or reliance on any information provided in these materials. These materials do not contain (and will not be interpreted as) medical, legal, accounting, tax, or other regulated advice, and do not constitute policy advice. The recipient is solely responsible for its decisions (including policy decisions), use of the materials, and compliance with applicable laws, rules and regulations.
The ReOpen DC Advisory Group’s recommendations reflect the voice of DC (1/2)

Our stakeholder engagement...

17k+
Responses to the ReOpen DC survey (300,000+ questions answered!)

45+
Focus groups with residents, community groups and business leaders

100+
In-depth interviews with community and business leaders

650+
Residents, advocates and business leaders engaged across focus groups and interviews

10k+
Townhall participants engaged

250+
Committee members provided insight to help bring expertise and diverse perspectives into the process

SOURCE: ReOpen DC Advisory Group, interviews, focus groups and surveys
The ReOpen DC Advisory Group’s recommendations reflect the voice of DC (2/2)

What we heard from residents on what they....

**Need to feel safe**

85% of survey respondents agreed with DC’s current stay-at-home order

Importance of clear health and sanitation guidelines - “These regulations give consumers confidence that reopening is happening safely and help owners plan for the future of their businesses”

Need for increased testing

**Want to prioritize in reopening**

64% were supportive of a phased reopening

Financial support needed by small, local businesses to stay afloat

Preserving DC’s culture: With faith, arts, sports, and entertainment as “the key to the soul of the city”

Prioritization of recreational and health facilities

Importance of childcare and widely recognized interdependencies among sectors reopening: “Without transit and childcare/schools reopening, people can’t go back to work”

**Want to ensure isn’t left behind**

82% expressed concern for vulnerable communities

Equitable approach to reopen: “All sectors should think about the equity implications of their actions and make sure people who are more at risk get support they need and can stay at home longer”

Chief concern about the digital divide and a widening achievement gap

Reskilling initiatives to prepare people for work in the “new normal”

SOURCE: ReOpen DC stakeholder interviews, focus groups and survey results

64% were supportive of a phased reopening
The HOPE principles served as our anchor

**Health**
We value a healthy and safe city

7,200+ residents have tested positive for COVID-19 as of mid-May

“Public health should lead all reopening considerations and planning”

**Opportunity**
We value creating a chance for residents to thrive

95,000+ unemployment claims were filed for jobs in DC between mid-March and mid-May

“We need expanded government services and more forward-looking job and recovery programs”

**Prosperity**
We value a vibrant city

$800 million decrease in FY 21 budget

“We must protect services that vulnerable people rely on, despite budget shortfalls”

**Equity**
We value diversity and improving outcomes for our most vulnerable

African Americans represent 46% of DC’s population but account for 77% of COVID-19 deaths

“We have to understand unintended and long term consequences and meet people where they are”

SOURCE: ReOpen DC stakeholder interviews, focus groups and survey results, DC Health, DC Policy Center, Destination DC
### ReOpen DC’s 4-Stage Approach

<table>
<thead>
<tr>
<th>STAGE 1</th>
<th>STAGE 2</th>
<th>STAGE 3</th>
<th>STAGE 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>What is the nature of the pandemic?</td>
<td>Declining virus transmission</td>
<td>Only localized transmission</td>
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</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Effective vaccine or cure</td>
</tr>
<tr>
<td>What is the nature of economic activity?</td>
<td>Key low-risk activities with</td>
<td>Additional activities with</td>
<td>Higher-risk activities, with</td>
</tr>
<tr>
<td></td>
<td>strong safeguards (e.g., parks)</td>
<td>strong safeguards (e.g., indoor</td>
<td>safeguards (e.g., pools)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>dining)</td>
<td></td>
</tr>
<tr>
<td>Gatherings?</td>
<td>Up to 10 people</td>
<td>Up to 50 people</td>
<td>Up to 250 people</td>
</tr>
<tr>
<td>Work remotely?</td>
<td>Strongly recommended</td>
<td>Strongly recommended</td>
<td>Encouraged</td>
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<tr>
<td>Travel?</td>
<td>Discouraged</td>
<td>Discouraged</td>
<td>Can resume</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>All travel</td>
</tr>
</tbody>
</table>

Meeting gating criteria will enable us to move from one stage to the next.

Deterioration in gating criteria can halt progress or require us moving to back to earlier stages.

### DC HEALTH METRICS

To understand when DC is ready to move between stages, DC Health is monitoring:

- **Level of community spread** (e.g., low transmission rate)
- **Healthcare system capacity** (e.g., sufficient healthcare capacity without surge)
- **Testing capacity** (e.g., ability to test all priority groups)
- **Public health system capacity** (e.g., sufficient contact tracing capacity for all new cases and their close contacts)

For more information on what DC Health is monitoring and tracking, please visit: https://coronavirus.dc.gov/
Universal safeguards across stages

**FOR INDIVIDUALS**

- **Physical distancing** of at least 6 ft. when not at home
- **Mask use** in public spaces
- **Stringent personal sanitation** and hygiene practices
- **Staying home when sick**
- **Regular disinfection of surfaces and objects**
- **Enhanced precautions** if you are near or are part of a group that is particularly vulnerable to COVID-19 risks

**FOR EMPLOYERS AND VENUES**

- **Physical distancing** of at least 6 ft. for employees and patrons or other safeguards where not possible due to the nature of the service
- **Stringent cleaning and sanitation standards** in the workplace
- **Health screenings and personal protective equipment** for employees and patrons
- **Protections for workers** and their families who are fearful of illness, especially those from vulnerable populations
- **Education of employees** about COVID-19
- **Strategies for addressing and accommodating ill employees** (e.g., paid sick and family leave)

**VULNERABLE POPULATIONS**

Some residents are considered vulnerable based on their risk of being infected or severely impacted by COVID-19 and its related complications

Collective commitment to the universal safeguards is especially important for protecting DC’s most vulnerable

People who are vulnerable—or who live with people who are vulnerable—should practice stringent safeguarding and hygiene

Employers should give vulnerable employees and their families the flexibility to protect themselves and their families, including staying home when necessary and feasible

Where additional exposure risks may exist (e.g., high-density public spaces), public and private efforts should be in place to ensure access to hygiene/sanitation supplies, testing, and safe isolation if needed
### Proposed reopen staging across key areas (1/2)

<table>
<thead>
<tr>
<th>Theme / Business Function</th>
<th>Stage 1</th>
<th>Stage 2</th>
<th>Stage 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work: Hotels and accommodations</td>
<td>Open with safeguards</td>
<td>Open with safeguards</td>
<td>Open with safeguards</td>
</tr>
<tr>
<td>Office spaces</td>
<td>Work from home strongly recommended</td>
<td>Work from home encouraged but up to 25% capacity in office spaces allowed with distancing</td>
<td>Work from home encouraged but up to 50% capacity in office spaces allowed with distancing</td>
</tr>
<tr>
<td>Construction sites</td>
<td>Open with safeguards</td>
<td>Open with safeguards</td>
<td>Open with safeguards</td>
</tr>
<tr>
<td>Restaurants and food</td>
<td>Restaurants open outdoor seating with physical distancing and safeguards</td>
<td>Restaurants open indoor seating with physical distancing, safeguards, and up to 50% capacity</td>
<td>Restaurants continue 50% capacity, with case-by-case approvals for expansion</td>
</tr>
<tr>
<td>Bars and nightclubs</td>
<td>Closed</td>
<td>Closed</td>
<td>Bars and clubs open with capacity limits (5 people per 1,000 sq. ft not to exceed 50% capacity)</td>
</tr>
<tr>
<td>Retail</td>
<td>Non-essential retailers can provide curbside and delivery service</td>
<td>Non-essential retailers reopen in-store, with safeguards and capacity limits (5 people per 1,000 sq. ft not to exceed 50% capacity)</td>
<td>Non-essential retailers continue in-store, with safeguards and capacity limits (10 people per 1,000 sq. ft not to exceed 75% capacity)</td>
</tr>
<tr>
<td>Personal services</td>
<td>Barbershops and hair salons reopen by appointment with strong safeguards and physical distancing (5 people per 1,000 sq. ft)</td>
<td>All other personal services (e.g., nail salons, massage spas) reopen by appointment with strong safeguards and physical distancing (5 people per 1,000 sq. ft)</td>
<td>All personal services continue by appointment with strong safeguards and physical distancing (5 people per 1,000 sq. ft)</td>
</tr>
<tr>
<td>Learn: Childcare</td>
<td>Limited childcare open (e.g., for children of site-critical workers), limited to 10 people per room</td>
<td>Additional providers encouraged to reopen, limited to 10 people per room</td>
<td>Expanded childcare access with 10 people per room recommended</td>
</tr>
<tr>
<td>Preschool-K-12 and adult education</td>
<td>Distance learning only</td>
<td>Schools partially reopen, starting with some schools for students who might benefit most from in-person instruction (e.g., students in transitional grades), followed by opening of all schools with blended instruction. No more than 10 people per classroom, and expectation of A/B schedules.</td>
<td>Colleges/universities to reopen gradually based on District-approved plans (additional guidance to come)</td>
</tr>
<tr>
<td>Higher education</td>
<td>Limited on-campus activities, as today</td>
<td>Summer camps reopened with capacity constraints of 10 people per room for indoor activities and up to 50 for outdoor activities</td>
<td>Expanded access to summer camps with capacity constraints of 10 people per room for indoor activities and up to 250 for outdoor activities</td>
</tr>
<tr>
<td>Summer camps</td>
<td>Closed</td>
<td>Some libraries open with some expanded services</td>
<td>All libraries open with safeguards</td>
</tr>
<tr>
<td>Libraries</td>
<td>Select libraries to provide limited curbside service</td>
<td>Museums open with limited capacity (5 people per 1,000 sq. ft not to exceed 50% capacity)</td>
<td>Museums can allow limited capacity (10 people per 1,000 sq. ft not to exceed 75% capacity)</td>
</tr>
<tr>
<td>Museums and exhibits</td>
<td>Closed</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Proposed reopen staging across key areas (2/2)

<table>
<thead>
<tr>
<th>Theme</th>
<th>Activity / business function</th>
<th>Stage 1</th>
<th>Stage 2</th>
<th>Stage 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engage</td>
<td>Places of worship</td>
<td>Continued virtual worship services or groups up to 10 people</td>
<td>Places of worship open to up to 50 people, with safeguards and physical distancing</td>
<td>Places of worship open to up to 250 people, with safeguards and physical distancing</td>
</tr>
<tr>
<td></td>
<td>Outdoor large gatherings (e.g., parades)</td>
<td>Closed</td>
<td>Outdoor events reopen with up to 50 people, with safeguards and physical distancing</td>
<td>Outdoor events open with up to 250 people, with safeguards and physical distancing</td>
</tr>
<tr>
<td></td>
<td>Indoor venues (e.g., entertainment, arenas, theatres)</td>
<td>Closed</td>
<td>Venues partially reopen with up to 50 people, with safeguards and physical distancing</td>
<td>Venues open partially with up to 250 people with physical distancing</td>
</tr>
<tr>
<td></td>
<td>Gyms and workout studios</td>
<td>Closed</td>
<td>Gyms and studios reopen with limited access (5 people per 1,000 sq. ft), with specified safeguards and physical distancing</td>
<td>Gyms and studios continue limited access (5 people per 1,000 sq. ft), with specified safeguards and physical distancing</td>
</tr>
<tr>
<td></td>
<td>Parks and recreation</td>
<td>Parks, fields, tennis, tracks and golf courses reopen with safeguards; playgrounds closed</td>
<td>Some playgrounds reopen with safeguards</td>
<td>All parks and recreation facilities open with safeguards</td>
</tr>
<tr>
<td></td>
<td>Communal pools (public and private)</td>
<td>Closed</td>
<td>Closed</td>
<td>Pools reopen with limited capacity and safeguards</td>
</tr>
<tr>
<td></td>
<td>District government</td>
<td>District opens additional in-person services with safeguards and expands virtual service delivery</td>
<td>District opens some additional in-person services with safeguards</td>
<td>Most in-person services resume with safeguards</td>
</tr>
<tr>
<td></td>
<td>Shared transit</td>
<td>Non-essential shared transit discouraged</td>
<td>Non-essential shared transit can resume</td>
<td>Non-essential shared transit can resume</td>
</tr>
<tr>
<td></td>
<td>Public transit</td>
<td>Meet demand and allow for physical distancing</td>
<td>Continue to meet demand and allow for physical distancing</td>
<td>Expand to meet demand and allow for physical distancing</td>
</tr>
<tr>
<td></td>
<td>Healthcare providers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Federal government</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Access services**

Engage

### Federal government

Federal government employees are a critical part of DC and their jobs vary based on the type of work they do across office spaces, parks, etc. Federal workers should follow the activity most applicable to their workplaces, in conjunction with guidance from agency leadership.
## Cross-cutting ideas and enablers

<table>
<thead>
<tr>
<th>CROSS-CUTTING IDEA OR ENABLER</th>
<th>DETAIL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Equity assurance and support for vulnerable populations</strong></td>
<td>Monitoring equity throughout reopening to increase preparedness and mitigate outbreaks in vulnerable communities, focusing on prevention, health outcomes, and access to resources – collecting and publishing data (e.g., by race/ethnicity) to guide reforms. Exploring innovative philanthropic partnerships to provide health and economic support to communities in need (e.g., financial education).</td>
</tr>
<tr>
<td><strong>Supports to end the digital divide</strong></td>
<td>Providing access to and/or subsidizing broadband, devices, and training for all residents unable to access digital resources, to enable every Washingtonian to have the ability to work and learn, remotely.</td>
</tr>
<tr>
<td><strong>Public-private testing partnership</strong></td>
<td>Collaborating across DC government and private testing providers to track, report, and centrally coordinate DC’s testing strategy, as well as manage rising supply and demand for testing needs during reopening, especially to meet needs of vulnerable residents and communities.</td>
</tr>
<tr>
<td><strong>Reorientation of public spaces</strong></td>
<td>Reorienting public spaces such as sidewalks and streets to support greater outdoor capacity for restaurants and other businesses. Repurposing private spaces that are vacant during early reopening to distribute PPE, expand classroom/childcare space, etc. Reconfiguring road lanes and traffic signals to prioritize Lifeline Network bus corridors.</td>
</tr>
<tr>
<td><strong>Coordinated reopening of education and transportation</strong></td>
<td>Coordinating the reopening of schools, daycares, and transportation to help students and workers travel safely and provide parents dependent on childcare access to safe and reliable support.</td>
</tr>
<tr>
<td><strong>Provision of PPE and supplies</strong></td>
<td>Using government purchasing power and supply lines to quickly provide businesses, non-governmental organizations, and vulnerable residents with affordable or free PPE, cleaning supplies, thermometers, and other supplies that are needed to support reopening.</td>
</tr>
<tr>
<td><strong>Shared accountability during reopen</strong></td>
<td>Expecting adherence of individuals and employers/venues to DC’s universal safeguards. Launching DC-sponsored certification process to help businesses inspire residents’ confidence.</td>
</tr>
<tr>
<td><strong>Liability guidance for employers</strong></td>
<td>Determining what flexibilities are needed to account for new scenarios that raise liability issues.</td>
</tr>
<tr>
<td><strong>Clear and equitable outreach</strong></td>
<td>Crafting narrative that inspires confidence and optimism, proclaiming the public health anchoring of reopen decisions and encouraging residents to support DC’s businesses (“Shop Local”). Making communications simple, multi-lingual, and informative to enable self-judgment and self-protection. “Meeting residents where they are,” especially vulnerable ones, via multi-channel outreach and trusted community partners.</td>
</tr>
</tbody>
</table>

SOURCE: ReOpen DC Advisory Group
## REOPEN DC ADVISORY GROUP RECOMMENDATIONS

### OUR STAGES

<table>
<thead>
<tr>
<th>What is the nature of the pandemic?</th>
<th>STAGE 1</th>
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<td>Travel?</td>
<td>Discouraged</td>
<td>Discouraged</td>
<td>Can resume</td>
<td>All travel</td>
</tr>
<tr>
<td>Work remotely?</td>
<td>Strongly recommended</td>
<td>Strongly recommended</td>
<td>Encouraged</td>
<td>New normal</td>
</tr>
<tr>
<td>What can we do?</td>
<td>Key low-risk activities with strong safeguards</td>
<td>Additional activities with strong safeguards</td>
<td>Higher-risk activities, with safeguards</td>
<td>A &quot;new normal&quot; for DC, with all activities as close to normal as possible</td>
</tr>
</tbody>
</table>

### GATING CRITERIA

- Level of community spread
- Healthcare system capacity
- Testing capacity
- Public health system capacity

### OUR SAFEGUARDS

#### UNIVERSAL SAFEGUARDS

**For Individuals**
- Physical distancing of at least 6 ft. when not at home
- Mask use in public spaces
- Stringent personal hygiene
- Staying home when sick
- Regular disinfection of surfaces

**For Employers and Venues**
- Physical distancing of at least 6 ft. for employees and patrons
- Regular cleaning and strict sanitation
- Use of health screenings and protective equipment
- Protections for workers and their families, particularly vulnerable persons
- Education of employees about COVID-19
- Strategies for accommodating ill employees

### VULNERABLE POPULATIONS

- Protected through collective commitment to universal safeguards
- Provided employer flexibility
- Easy access to hygiene, sanitation supplies, testing and safe isolation

For more information on what DC Health is monitoring and tracking, please visit: https://coronavirus.dc.gov/
Washington, DC’s Curve

Since May 6, 2020

New confirmed cases over the past week:
- Thursday, May 14: 135
- Friday, May 15: 171
- Saturday, May 16: 81
- Sunday, May 17: 147
- Monday, May 18: 164
- Tuesday, May 19: 117
- Wednesday, May 20: 237

Total Positives: 7,788
Total Recovered: 1,061
Total Deaths: 412
COVID cases within the community by symptom onset date

- All cases
- Community cases

Symptom Onset Date:
- Feb 26
- Mar 7
- Mar 17
- Mar 27
- Apr 6
- Apr 16
- Apr 26
- May 6
- May 16

Period of decrease start: May 1
Projected end: May 16
Community Spread

COVID cases within the community by symptom onset date

- **All cases**
- **Community cases**
- **Congregate settings**

![Graph showing COVID cases by symptom onset date](image)

- **Must be below this line**

**Period of decrease:** start May 1

**Projected end:** May 16
Community spread tracks the amount of virus circulating around the city.

This data reflects symptom onset date, not the date cases were reported, and does not include cases in congregate settings.

The countdown to 14 days would restart if there is a day where the number of cases is more than two standard deviations outside of the rolling 5-day average. This means the metric accounts for expected, but slight, ups and downs.
## DC Health Metrics for Reopening

<table>
<thead>
<tr>
<th>Metric</th>
<th>Phased Reopening</th>
<th>Where we are today (data as of 5/19)</th>
</tr>
</thead>
<tbody>
<tr>
<td>COVID-19 Case Decline</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sustained decrease in community spread</td>
<td>14-day decrease</td>
<td>11 day decrease</td>
</tr>
<tr>
<td>Low transmission rate ($R_t$)</td>
<td>$R_t &lt; 1$ for 3 days</td>
<td>$R_t = 0.84$ ($&lt; 1$ for 9 days)</td>
</tr>
<tr>
<td>Testing Capacity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ability to test all</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1) symptomatic,</td>
<td>Ability to test all four groups</td>
<td>Ability to test all four groups</td>
</tr>
<tr>
<td>2) at-risk healthcare workers,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3) essential workers, and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4) close contacts of all new positive cases</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health Care System Capacity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sufficient healthcare capacity</td>
<td>&lt;80% over 7 days</td>
<td>76% occupancy (over 14 days &lt;80%)</td>
</tr>
<tr>
<td>Public Health System Capacity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sufficient contact tracing capacity</td>
<td>Contact tracing attempt of new cases</td>
<td>Currently contact tracing priority</td>
</tr>
<tr>
<td>for all new cases and their close</td>
<td>within 1 day and their close contacts</td>
<td>populations and their close contacts</td>
</tr>
<tr>
<td>contacts</td>
<td>within 2 days</td>
<td></td>
</tr>
</tbody>
</table>
Possible Next Steps

TODAY
Share ReOpen DC Advisory Group recommendations

Friday, May 22
DC will release a ReOpen checklist

Tuesday, May 26
Update on stage one of reopening

Friday, May 29
Barring any spikes, DC could begin a phased reopening

Monday, June 1
New Contact Trace Force members finish training
Reopening Reminders

This is not an on/off switch

Expect a new normal

Staying open will require everyone to do their part
New Normal

- Masks
- Staying home when sick
- Social distancing
- Frequent handwashing and disinfecting
- COVID-19 testing and contact tracing